



Whitehorse YT, May 12, 2026

Yukon Contractors Association (YCA)

Provincial Update Report to the Canadian Construction Association (CCA)

April – May 2026

The Yukon Contractors Association continues to remain actively engaged in advocacy, industry collaboration, workforce development, and member services throughout the Yukon construction sector. Following the YCA Annual General Meeting held at the end of March 2026, a new Board of Directors was elected for the 2026–2027 term, including two new directors joining the Board. The AGM was well attended and included participation from members, stakeholders, and government representatives including the Mayor of the City of Whitehorse, the Leader of the Opposition, the Minister of Highways and Public Works, and the Premier of the Yukon who provided the keynote address.

Recent Board discussions and advocacy efforts have focused on Yukon Government procurement modernization initiatives, the Yukon First Nations Procurement Policy (YFNPP) review process, contract fairness, payment practices, and support for Yukon-based contractors. YCA submitted a formal letter to Yukon Government expressing industry concerns and recommendations regarding procurement policy direction and the importance of maintaining fair, transparent, and competitive procurement practices while supporting meaningful Indigenous participation in the construction industry. Discussions also continue regarding the PEHTA project, an initiative focused on developing improved evaluation and measurement tools to assess Indigenous participation outcomes, procurement effectiveness, and industry engagement strategies within Yukon’s construction industry and public projects.

YCA’s Home Builders Caucus recently met with representatives from the City of Whitehorse, including discussions regarding permitting timelines, land development availability, residential construction processes, engineering and inspection requirements, and National Building Code implementation considerations. The meeting reinforced the importance of continued collaboration between municipal government and industry stakeholders to address housing and development challenges in Yukon.

On April 24, 2026, YCA successfully hosted a CCDC seminar in Whitehorse with 41 attendees representing contractors, consultants, government departments, and industry stakeholders. The seminar provided valuable education and discussion regarding CCDC contract documents, procurement practices, and industry standards.

Housing and land development challenges continue to be key discussion topics, and the Home Builders Caucus will be holding an upcoming meeting to further address the Builder’s Land Lottery, which remains an important issue for Yukon’s residential construction sector.

The Association is also preparing for several major industry engagement activities throughout the summer. YCA will be attending the 40th Anniversary Gold Show in Dawson City in May 2026 with an expanded presence to strengthen industry engagement and visibility throughout Yukon. In addition, YCA is currently organizing its Annual Golf Tournament scheduled for August 22, 2026, which continues to serve as an important networking and relationship-building event for members, government representatives, sponsors, and industry stakeholders across the territory.

Kind Regards,

Yukon Contractor Association

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TOP PRIORITIES

- BC Construction Prompt Payment Act (CPPA)
- Economic uncertainty
- Labour Shortages and cost escalations
- Public Sector Engagement & Poor Procurement Practices

KEY UPDATES

BCCA continues working closely with government to ensure the next phase of the CPPA advances promptly and with meaningful input from industry. We continue to **educate and share new resources**, including over 80 FAQ's, to clarify how the CPPA will work in practice and once enacted into law. The Government is looking to issue a discussion paper for public response, to which BCCA will be preparing a coordinated industry response.

ADVOCACY EFFORTS THROUGH EDUCATION

BCCA's "Members Only" Webinar Series For LCA Members latest session:

- "Getting Trade Scopes Right: Using Trade Definitions to Reduce Risk for Everyone"

We've now held 10 "Members Only" sessions since 2024, attracting a cumulative attendance of more than 1,400 LCA members

BCCA's "Owners Only" Webinar Series For Public Sector Owners. Latest Sessions:

- "BIM and Digitization in Public Construction: Case Studies, Lessons, and What Comes Next"

We've now held 24 "Owners Only" sessions since 2022, attracting a cumulative attendance of more than 4,650 public owner representatives.

***NEW* BCCA's "Women's Only" Webinar Series for Women in the Construction Industry latest session:**

- "Introduction to WOW - Resources for Women in Construction"

The first session of this new series saw 87 attendees join.

CONSTRUCTION MONTH 2026

With another successful Construction Month in the books, BCCA looks forward to 2027 for the 10 year BC Construction Month Anniversary!

Construction Month 2026 Highlights:

- NRCA, SICA, VICA, and VRCA Contractor Breakfasts for members
- Lunch Box Celebration – 70 events by 67 companies with 2,500+ attendees across 34 communities
- Launch of **Spring Stat Pack and Industry Survey Report for 2026**
- Almost 10,000 constructionmonth.ca web visitor, 150+ social posts from BCCA, and 200+ posts by industry
- A highly successful annual Day at the Legislature for BCCA Executive and Board, and Leadership Reception

BCCA PROGRAMS AND SERVICES

BCCA provides BC's ICIR sector with programs and services geared to help companies build their best teams and crews, look for project opportunities and build trusted networks, and gather best-in-class contract and procurement advice.

Talent Central: BC's dedicated job board for construction employers and job seekers.

STEP: Pre-screened, job ready candidates for entry-level and apprenticeship positions.

Integrating Newcomers: Connect with highly skilled construction professionals new to Canada. **(Available across Canada)**

Connect: Access pre-vetted candidates, including local First Nations communities.

Building Builders: Mentorship, training, and wage subsidies to support apprentices.

Builders Code: Resources and training to foster respectful, inclusive workplaces. **(Available across Canada)**

LNG Canada Trades Training Fund: Covers training and fees for apprentices in Northwest BC.

Employee Benefit Trust: Customized employee health benefits designed for construction businesses.

Tailgate Toolkit: Harm reduction and leadership training to support worker health and safety.

BidCentral: BC's go to source for construction projects, permit opportunities, and GC invitations.

PermitsCA: Early access to building and development permits. **(Available across Canada)**

Industry Practices: Trusted guides, best practices, and legal insights on procurement, contracts and lien laws.



MEMO

Date: May 22, 2026

To: Lynn Perrault, CCA
From: Matt Pitcairn
Cc: Steve Drummond, Kelly Scott

Subject: CCA Provincial Report – BC Road Builders & Heavy Construction Association

CURRENT STATE:

Despite continued economic headwinds at both the federal and provincial levels, British Columbia's road construction, maintenance, and heavy civil contracting sector is holding steady, driven by significant ongoing public investment in infrastructure. Major programs continue to advance across the province, including the Fraser Valley Highway 1 Corridor Improvement Program, where several interchange and widening projects are now actively under construction.

HIGHLIGHTS:

2026 Strategic Plan: BCRB released its [2026 Strategic Plan](#) and has been actively engaging stakeholders at multiple levels to promote awareness and advance its key objectives, with ongoing meetings scheduled to support continued dialogue.

Association Events: Member engagement remains strong, with event attendance at an all-time high. As the Association celebrates its 60th anniversary, the 2026 event calendar reflects the growing enthusiasm of BCRB's membership community, from the Spring Charity Golf Tournament selling out in record time to the landmark 60th AGM and Holiday Celebrations planned for December in Victoria.

Honour the Work: Now with Rob Fleming and Mike Bernier, former BC Ministers of Transportation, serving as honorary chair, the "Honour the Work" initiative is gaining significant traction as it broadens its presence across the industry. The program also collected donations at Association events this year, reflecting strong member support for its mission.

The RoadShow 2.0: The RoadShow has evolved from a grant-funded outreach initiative into a member-focused, simulator-based skills experience. Delivered via a mobile trailer model, the program brings realistic equipment scenarios directly to member yards and service areas, supporting early onboarding, seasonal readiness, and equipment familiarization for highway maintenance and road building operations.

Declaration on the Rights of Indigenous Peoples Act (DRIPA): Our Indigenous Engagement Committee is closely monitoring ongoing developments related to DRIPA implementation in British Columbia and assessing potential implications for industry, consultation processes, permitting timelines, regulatory certainty, and project delivery. The Committee continues to engage in dialogue with government, Indigenous partners, and industry stakeholders to better understand evolving expectations and to support practical, collaborative approaches that advance reconciliation while maintaining economic competitiveness and infrastructure delivery certainty across the province.

Alberta Construction Association

May 2026 Report to the Canadian Construction Association

Contract Modernization

As of May 11, roughly 58 suggestions regarding contracts have been sent to the Minister of Infrastructure. The relationship with Minister Long has been very positive, although the ACA is anticipating further discussions during implementation. May saw many developments in contract modernization, specifically the construction management agreement and consulting service templates released by the Alberta government.

Procurement Discussions

Having met with government repeatedly, the ACA continues to recommend the adoption of “best value” procurement principles, and allowing lifecycle benefits to be included as scored technical adders without undermining base price competitiveness.

The ACA met with the Industry Liaison Committee, a joint industry-government committee, to discuss procurement model redesigns and options to address common concerns within the industry.

The ACA also previously delivered, in late 2025, a Procurement Review Discussions Document that outlines six concerns and recommendations in response to earlier discussions made by the provincial government.

Workforce

The ACA, in collaboration with industry partners and the provincial government, advanced the Alberta Trades Discovery Centre. Expected to open before the end of 2026, the centre will provide students and young Albertans with hands-on trades experience.

Additionally, through ACA's Trade Pathways Program, around 490 participants have been matched with over 70 employers. It has reached over 75% participant completion with over 97% being hired.

ACA's Digital Tradesperson Program has been accepting applications since February 2026, with asynchronous courses and wage subsidies to be implemented soon. Over 25 have participated and 18 individuals have completed the program and work experience.

Meetings with Government

On April 13th, ACA hosted a Deputy Minister Construction Workforce Roundtable with Deputy Ministers from the Ministry of Infrastructure, Education and Childcare, Advanced Education, and Jobs, Economy, Trade, and Immigration to discuss apprenticeship pathways and the demand for skilled tradespeople.



On May 6th, the ACA Executive Team met at the Alberta Legislature with the Minister and Deputy Martin Long, and Mark Kleefeld, and Minister of Jobs, Economy, Trade, and Immigration Joseph Schow to discuss construction workforce pathways for Alberta's K-12 students.

On May 14th, ACA attended an event hosted by Infrastructure Minister Long and Deputy Minister Mark Kleefeld celebrating the recent milestone advancements in contract modernization while acknowledging further progress to be made.

Up Next

The ACA will continue to foster collaboration and conversations with senior government officials, including a meeting with Premier Danielle Smith in Calgary on June 8th.

The Minister's Construction Industry Roundtable in Edmonton will occur on June 15th.

As well, ACA will be hosting the first Golf Tournament in over a decade on July 15th.

Alberta Roadbuilders and Heavy Construction Association (ARHCA)

As of May 2026

Events

- TEC and ARHCA sponsored \$10,000 each to the Alberta Bridge Industry Workshop. Event was a success. Event was sold out with 218 attendees.
- Focus is now on the upcoming Golf Season, with already over 600 members signed up over the 6 tournaments.
- 2026 ARHCA Conference and AGM will be at JW Marriot Edmonton. This Conference will be celebrating ARHCA's 70th Anniversary.

Government Relations

- ARHCA hosted a Town Hall on April 21st, encouraging members to help lobby their local MLA's and to promote the "Fix our Roads" campaign. Over 100 members joined the call. A few members have started reaching out.
- There were 47 participants from TEC, CEA, and ARHCA at the Productivity Forum on Dec 10th. The group identified some impediments to productivity and came up with some outcomes that they're hoping to action over the next 12 to 18 months.

Advocacy Plan 2026

- ARHCA has de-registered from the Elections Alberta Third-Party Advertisers Program due to legislative changes restricting advertising. Advocacy will continue under the Lobbyist Act.
- ARHCA is focusing advocacy by participating in local events, focusing on targeting the public. Events include local rodeos and raceway events where MLA's could be present.
- Will be aligning our Advocacy with CICC and CCA's federal advocacy.
- Radio ads have been booked at 25 rural radio stations.
- Focus will continue to aim at the following two objectives:
 - Advocate for sustained dependable provincial investment in transportation infrastructure,
 - Promote construction and roadbuilding careers. We want to position the sector as a course of stable, well-paid, long-term employment in Alberta.

Workforce Development

- Full-Time Workforce Development Program Manager has been hired.
- Updating scholarship programs to go from set scholarships to a bursary program that could be given to member companies for training. This is to encourage more growth in the industry.
- Continuing to include Workforce Development as part of our advocacy plan for 2026.

CCA Board Saskatchewan's Report



From: Shannon Friesen, President & CEO

CC: Lynn Perrault, CCA

Date: May 21, 2026

CASK and our members are keeping busy as we head into summer. We hosted our first-ever Women in Construction Awards at the end of February and were pleased to have Nicole Emmett attend and bring greetings on behalf of CCA.

Looking ahead, CASK's Summer Meeting is scheduled for June 9–12 at Elk Ridge, Waskesiu. We are excited to welcome Rod and Trevor to the event. Construction continues to be a cornerstone of Saskatchewan's provincial economy, contributing approximately \$6.9 billion in 2025, an increase of around 9.3% over the prior year. The CASK Board also recently completed governance training to stay current with best practices.

Advocacy

CASK continues to engage with both provincial and municipal governments to advance member interests. The current Minister has been actively engaged with CASK, with regular meetings taking place — most recently with small and medium general contractors. In keeping with CASK's strategic goals, and in partnership with the Ministry of Immigration and Career Training, CASK organized a construction hiring event in Saskatoon that drew 250+ registered attendees, with four employers participating and roles ranging from entry-level labour to site supervisor.

CASK is actively working on several issues including WCB processes, utility line locates, and municipal procurement practices. We are also hosting a Procurement 101 tour for SaskBuilds employees to build their understanding of the full project lifecycle, from initiation to completion.


Organizational Update

We hosted a Sip & Social open house at our newly renovated Regina office, welcoming members and our new tenants, Pinchin Canada. The event was well attended by multiple MLAs, Cabinet Ministers, and members.


The management team is developing an Operations Plan aligned to our Strategic Plan, with a focus on growing alternate revenue streams and restructuring our membership model for the coming year.

Together We Build Saskatchewan!

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Winnipeg Construction Association

May 2026

Construction Industry Update.

Stats Canada Permit Data has not been updated for January yet - According to **Statistics Canada**, Manitoba building permit values are up in 2026 YTD compared to the 2025. Total permit values are up by 16.8% overall compared to 2025. With total residential permit values up by 81.9% however it is a different story for the ICI sector. **Non-residential construction permits are down by 12.9%**. Industrial permits are up by 33% and the Commercial and Institutional are down by 30% and 18% respectively.

WCA BuildWorks

2026 has a busy start in the Buildworks planroom. To date Buildworks has hosted 789 projects, which is the higher than the 5 year average of 710 at this time.

WCA BuildCast

BuildCast is the WCA pre-bid information service which accumulates information on confirmed and potential projects to happen in Manitoba in the next 5 years. We are currently tracking 1442 projects potentially worth between \$52Bn and \$74Bn. WCA members receive a weekly update on new information on projects in the pipeline.

WCA Activities.

Ron Hambley Retirement – After 26 Years, Ron Hambley is retiring effective June 1. Darryl Harrison has been named as his replacement.

Manitoba Jobs Agreement – Along with Manitoba Heavy Construction Association and Construction Association of Manitoba, we are advocating for changes to the agreement. We have requested the Auditor General to investigate the mandatory remittance to MBT and have asked the Ombudsman to investigate the process to develop the MJA. This industry has provided a list of 8 amendments to the MJA however they have not been adopted.

Builders' Liens Act Modernization – The BLA Modernization effort has been transferred to the Justice Department. WCA is working to ensure the modernization work continues.

City of Winnipeg Construction General Conditions – The City of Winnipeg has agreed to a pilot project of 5 projects to use CCDC contracts. This is a significant win for WCA.



MANITOBA HEAVY CONSTRUCTION ASSOCIATION (MHCA)
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May 2026

REPORT TO THE CCA - ADVOCACY UPDATE FROM THE MHCA CHAIR

The following are highlights of the Manitoba Heavy Construction Association's (MHCA) policy and advocacy activity.

PROVINCIAL

- As part of a committee, launched our annual SAFE Roads spring media campaign with a message of 'they're not in your way, they're at work. Slow down. Let them work safely.'
- Continuing discussions with industry colleagues and government officials on the Manitoba Jobs Agreement, that was announced by the Province of Manitoba in September 2025, to ensure they are aware of the significant challenges it presents for our industry. In April, the MHCA, along with Winnipeg Construction Association and Rural Construction Association of Manitoba, launched a media campaign with a goal to pressure the government to amend the agreement.
- Engaging with Manitoba Transportation and Infrastructure regarding proposed procurement models under consideration for the estimated \$1B+ project to twin Highway 1 East to the Ontario border.

MUNICIPAL

- Continuing engagement with the South Interlake Planning District through an industry working group to revise its proposed development plan to ensure protection of access to tens of millions of tonnes of aggregate resources. In May, we began collaborating with the aggregate producers on open houses to connect with the community.
- Working with both the City of Winnipeg and Manitoba Transportation and Infrastructure on specification harmonization to streamline aggregate production.
- Beginning planning our annual Leaders' Forum, in collaboration with industry colleagues, which will feature a mayoral candidate debate.

Respectfully submitted,

John Highmoor, B.A., B.Sc. (C.E.)
Chair, MHCA

Buy Ontario Act
The Good, the Bad and the Potentially Problematic!
By: Giovanni Cautillo

With the passing of the *Buy Ontario Act*, on December 11, 2025, all public sector purchasing entities must prioritise Ontario-made and Canadian-made goods and services.

This is great news... right? Well, yes and no.

Compliance is going to be enforced through directives and potential funding penalties, and will apply broadly to government ministries, agencies, municipalities, hospitals, school boards, post-secondary institutions, and third-party supply chain managers. The *Act* empowers the Management Board of Cabinet to issue binding directives that set procurement policies, procedures, and standards for public sector entities.

I still don't see the issue. Buy Ontario and Buy Canadian will simply stimulate Canadian manufacturing and products, and we will all live happy ever after...right?

Firstly, the fact that the Minister of Public and Business Service Delivery and Procurement has opted to deal with non-compliance by potentially withholding government funds, mandating reviews, and issuing corrective action directives, tells me that they are approaching this good idea with incorrect implementation.

It seems quite obvious that the government is opting to beat the infrastructure industry into submission with a "stick" instead of incentivising the industry with a "carrot."

Secondly, Canadian and Ontario-based manufacturing, especially for those items that have not been produced in Canada for decades, or ever, will not miraculously be created in Canada overnight. Setting up manufacturing systems, the correct way, takes time, effort, and capital. Just telling the infrastructure industry that they must source Canadian does not help if the product(s) were never made in Canada. And, a majority of the construction items used in existing infrastructure projects are not Canadian made.

Thirdly, all companies - from the owner to the sub-subcontractors, involved in Ontario's \$220 billion infrastructure plan, must anticipate directives that may affect sourcing, reporting, and compliance obligations.

But the obligations are clearly indicated, right?

No, since specific directives and regulations have not yet been published, this leaves operational details yet to be determined.

Therefore, those businesses involved must monitor forthcoming directives, since these will define Ontario business eligibility, preference mechanisms, and application thresholds.

Way to make a good idea unmanageable!

Buy Ontario Act
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This announcement is a great photo opportunity, but terrible for any type of coordinated initiative that will lead to meaningful change in the Canadian procurement landscape. Leaving it up to public sector entities and suppliers to prepare for compliance requirements before clear directives are issued creates a great deal of uncertainty. Without defined expectations, organizations cannot reasonably anticipate what standards they will ultimately be required to meet.

The entire infrastructure industry understands that the *Buy Ontario Act* was created to directly respond to the roller coaster of tariffs being levied by the President of the United States. But just demanding that the infrastructure sector comply and not providing any clarity or time to implement sounds, and looks, exactly like what the U.S. President is doing.

Surely Ontario and Canada can do better than a band-aid!

This Buy Ontario mandate will prove “problematic” to any contractor’s bidding infrastructure projects. Let me explain...

Firstly, the *Buy Ontario Act* is being used to provide a weighting at the tendering stage of the project. The higher the Canadian content, the better the score a contractor obtains. This changes the current procurement system, and albeit for all the right reasons, may become overly problematic unless a fulsome prequalification is done prior to the tender being issued.

The problematic issue without a prequalification, is that a contractor will be weighted too strongly on the source content of the materials, instead of properly weighting the contractor on demonstrating the ability to complete similar projects of the same size and scope in similar jurisdictions.

This becomes a competition for owners to demonstrate “Canadian content” as the main indicator over skill and outcome from the contractor. This is a slippery slope to the bottom and resembles the trap of stipulated sum contracts wherein the price is the primary driver for the project and not demonstrable skill.

The OGCA wants to note that if buyers of construction adopt the *Buy Canadian Act* similarly, then they will get similar outcomes to the lowest-bid-style projects.

Secondly, at the time of tender, the contractor is expected to include a cost breakdown that details the values of goods and services and where they have been sourced. Any goods or services sourced from outside of Canada require an explanation, and additional comments as to why. Issues arise from items that are sole sourced by the owner, especially those that are sourced from the USA – especially when tender documents specify explicit items and where said items must be procured from.

Buy Ontario Act
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The tender language maintains that the contractor is now required to provide an explanation as to why this sole sourced item was not procured in Canada. Despite the items being sole sourced by the owner, the expectation is now that contractors provide explanations as to why those products are being sourced from outside Canada. This is verging on the surreal, and directly creating more work for contractors in the process.

Thirdly, most, if not all sub-trades are never going to provide contractors with that breakdown, nor will their suppliers. General contractors will have almost no way of knowing where the products are made or sourced until much later in the procurement process.

Lastly, in addition to the Canadian content requirement in the tender, the owner has included liquidated damages in the supplementary conditions for failure to achieve the supply chain plan proposed by the general contractor during the tender submission.

Do you see the stick?

The members of the OGCA support “Made in Canada” items, but unless there are clear substitutions allowed in the tender documents, then all this does is create more pressure on the general contractors to fill out forms and/or explain themselves for purchasing supplies from the USA, when they are being specified in the tender documents. Instead of Building Ontario, this Act creates further administration, which complicates the already problematic procurement system.

Overall, the OGCA strongly recommends that the government seek stakeholder input on how to best create and implement directives that spur the industry to Buy Canadian, instead of utilising enforcement as the main means of “encouragement.”

This input needs to come from the manufacturing and construction side of the equation, simply decreeing it does not make it useful or beneficial.

Make the directive clear and understandable, and phase them into projects, instead of smashing a square peg into a round hole.

Simplify things, instead of complicating them!

As Prime Minister Mark Carney said on the Davos stage, at the start of 2026:

“We know the old order is not coming back. We shouldn’t mourn it. Nostalgia is not a strategy, but we believe that from the fracture we can build something bigger, better, stronger, more just.”

The entire Canadian landscape has been laid bare, and for the first time in forever, we have the opportunity to make a system that is completely Canadian.

Buy Ontario Act
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Let's not hurry to an imaginary finish line and mess this up.

Let's take our time and build Canada properly - by Canadians - for Canadians!

OSWCA Industry Update May 2026

Industry Overview

Ontario's municipal infrastructure market continues to face significant uncertainty. While some major transportation and transit projects remain active, contractors across much of the province report reduced municipal tender volumes and delayed project awards. Concerns also remain high regarding permitting delays, labour-related legislative proposals, and inconsistent implementation of the Province's new Buy Ontario procurement directive.

OSWCA Update

- OSWCA, alongside several partner associations, submitted recommendations to the Province on proposed **Environmental Assessment Act reforms** intended to accelerate infrastructure approvals. The submission emphasized that prolonged approvals are increasing project costs, delaying housing-enabling infrastructure, and impacting municipal capital delivery timelines.
- OSWCA provided a submission to the **Ministry of Red Tape Reduction** regarding construction permitting delays impacting municipal infrastructure projects, highlighting duplication in approvals for routine linear infrastructure work, dewatering permits, corridor access permits, and oversize/overweight permitting processes, all of which are contributing to unnecessary project delays and increased construction costs.
- The Province's new **Buy Ontario** procurement directive continues to create uncertainty across the municipal infrastructure sector. Public owners are independently developing procurement compliance models due to limited provincial implementation guidance, resulting in inconsistent bidder declarations and Ontario-content requirements across municipalities. OSWCA has urged municipalities to adopt a standardized framework based on the Ministry of Transportation's 51% Ontario-content model to reduce confusion.
- OSWCA continues advocacy efforts regarding the Province's **municipal specification harmonization initiative** being led by the Ministry of Transportation. The Association continues to support standardization in principle, while advocating for a balanced approach that still allows for regional flexibility and practical implementation considerations across Ontario municipalities.
- OSWCA opposed the proposed Ministry of Labour legislation that would impose upstream **wage liability on general contractors for unpaid wages** owed by subcontractors. The Associations have warned that the proposal would fundamentally alter Ontario's construction model, increase insurance and bonding costs, create labour relations complications, and significantly increase construction pricing and project risk.
- Concerns continue regarding the **Region of Waterloo's water capacity crisis** and its potential impacts on housing and infrastructure development. OSWCA and the Ontario Home Builders' Association jointly requested provincial oversight and mediation, warning that the issue could delay up to 10,000 housing units and impact as much as 30% of the regional civil construction workforce.
- The Association continues discussions regarding revisions to its **funding model** and broader long-term strategic planning initiatives. Discussions remain ongoing with industry stakeholders regarding implementation considerations and long-term funding sustainability.



ASSOCIATION DE LA
CONSTRUCTION DU QUÉBEC

Rapport des associations partenaires de l'ACC – Mai 2026 Association de la construction du Québec

RSS – PL 27

Depuis 2023, des représentants en santé et sécurité (RSS) doivent être présents sur les chantiers de construction selon la *Loi modernisant le régime de santé et de sécurité du travail* (LMRSST). Cependant, nous avons reçu plusieurs échos des entrepreneurs sur les enjeux entraînés par la présence des RSS sur les chantiers. Nous travaillons donc avec les entrepreneurs et le gouvernement pour revoir la fonction des RSS tout en mettant la sécurité et la santé des travailleurs comme priorité. Nous avons notamment envoyé une analyse de la fonction des RSS au gouvernement cet été.

Le ministre du Travail, Jean Boulet, a publié le projet de loi 27 dans lequel nos considérations ont été prises en compte. Nous attendons les convocations pour un passage devant la commission parlementaire à ce propos.

Politique provinciale

Nous avons une nouvelle première ministre depuis le 12 avril dernier, Madame Christine Fréchette, ce qui a mené à un autre remaniement ministériel. Le ministre du Travail, M. Boulet, a été renouvelé à son poste. Les différentes formations politiques se préparent en vue de l'échéance électorale d'octobre prochain, en dévoilant mesures et candidats.

Nous souhaitons d'ailleurs rencontrer tous les chefs de partis pour faire connaître l'ACQ et placer les enjeux de l'industrie au cœur de la campagne électorale.

Congrès 2026

Dans le cadre de son Congrès 2026, qui s'est tenu les 30 avril et 1er mai derniers à Québec, l'ACQ est fière d'avoir rendu hommage à des entreprises émérites des secteurs institutionnel-commercial, industriel et résidentiel pour leur travail et leur implication lors de la prestigieuse Soirée annuelle des prix Construire. Cette soirée, durant laquelle 17 trophées ont été remis, vise à reconnaître le talent, l'engagement et l'excellence d'entreprises et de personnes qui contribuent positivement à l'industrie de la construction au Québec.

Ce sont plus de 600 acteurs de l'industrie de partout à travers le Québec qui se sont réunis dans la région de Québec pour assister au Congrès 2026 et à la Soirée des prix Construire de l'ACQ. Ils ont pu entendre plusieurs discours et conférences de personnalités politiques et publiques. Parmi celles-ci, le ministre du Travail, Jean Boulet, le ministre de l'Emploi, Jean-François Simard, l'ancien joueur de la NFL, résident en médecine, entrepreneur et philanthrope, Laurent Duvernay-Tardif et l'ancien maire de Québec, Régis Labeaume. Les participants ont également pu participer à divers ateliers pour discuter des sujets de l'heure tels que l'intégration de l'intelligence artificielle dans le développement des compétences et des solutions technologiques en chantier.

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ASSOCIATION DE LA
CONSTRUCTION DU QUÉBEC

Tournée de la DG

Nous allons entamer une tournée avec notre directrice générale dans les différentes régions du Québec pour se faire connaître et pour discuter des enjeux liés à l'industrie avec des acteurs locaux. Au mois de mai, la tournée a fait un arrêt aux Îles-de-la-Madeleine. Précédemment, elle avait été en Abitibi.

Infrastructure en eau

Le groupe tactique sur les infrastructures en eau liées au logement, dont nous faisons partie, a sorti son [étude sur le sous-financement des infrastructures d'eau au Québec](#).

Trois principaux constats sont ressortis :

1. Le parc d'infrastructures est encore fonctionnel, mais engagé sur une trajectoire de dégradation coûteuse
2. La hausse des besoins sur le marché de l'habitation exerce une pression accrue sur les infrastructures d'eau
3. Face au déficit d'investissement, les municipalités doivent trouver de nouvelles façons de financer leurs infrastructures d'eau

Délai de permis

En partenariat avec d'autres associations patronales et organismes, nous avons commandité une étude sur les délais de permis dans les municipalités du Québec, qui devrait être publié prochainement.

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International Recruitment

CANB is pleased to be one of the only Local Construction Associations (LCAs) in Canada offering no-cost, construction-specific immigration support for members—providing trusted expertise, reducing employer risk, and lowering administrative burden. Our in-house RCIC-IRB is also developing an Employer Immigration Road Map to help members better navigate immigration pathways, processes, and support networks.

In the first five months, much of the work has focused on helping members retain existing foreign talent and navigate evolving immigration requirements. As awareness of the service continues to grow, CANB is hopeful more members will begin utilizing the program to support international recruitment efforts and long-term workforce development strategies.

Skilled Trades Consortium (STC)

The Skilled Trades Consortium (STC), launched in early 2025 and modeled after sector council approaches, continues to bring together key organizations from across New Brunswick — including government, industry, settlement services, and training partners — to better coordinate efforts to attract and retain a skilled construction workforce. The initiative places particular focus on supporting Indigenous peoples, newcomers, women, students, and Francophones entering the skilled trades.

Current initiatives include development of a K–12 Skilled Trades Strategy, creation of a centralized Skilled Trades Resource Hub website, enhanced labour market data collection, and planning for a future Skilled Trades Trailer initiative. While strong progress continues, challenges still exist in reducing duplication and strengthening collaboration across organizations involved in workforce development across the province.

Advocacy & Government Relations

Prompt Payment Legislation: Passed 1,060 days ago and still not proclaimed, CANB continues pressing for implementation and alignment with Nova Scotia and ODACC adjudicators. Meetings with the Attorney General’s office suggest movement may be coming, but no concrete action has occurred.

DTI Engagement: Significant progress continues on CANB’s ongoing work with the Department of Transportation and Infrastructure (DTI). Current initiatives include modernization of DTI labour rates, updates to Schedule E insurance provisions, development of a formal dispute resolution framework, establishment of a storage licence framework, and finalization of Bid Depository modernization and threshold commitments. The Board recognizes these initiatives as foundational changes to infrastructure delivery in New Brunswick and reflective of years of sustained advocacy and strengthened industry-government relationships.

Offsite & Modular Construction

CANB continues to sit on the advisory group for the Atlantic Offsite Housing Innovation Project led by the Offsite Construction Research Centre. The final report and recommendations are expected to be released publicly within the next month and will provide insights into procurement, workforce requirements, manufacturing capacity, and opportunities to accelerate housing delivery through offsite and modular construction methods.

Industry Engagement & Relationship Building

CANB recently held its bi-annual Joint Industry and Government (JIG) Forum, bringing together more than 25 industry associations and government departments for a full day of collaboration and discussion. The event featured updates from senior officials in Education, Post-Secondary Education, Training and Labour, the Department of Transportation and Infrastructure (DTI), and Skilled Trades NB.

This year's featured presenter was Matt Symes, who delivered a presentation and facilitated an interactive workshop focused on artificial intelligence and its growing relevance to industry and the workplace. The session received strong feedback and engagement from attendees. A networking reception and interactive activities also helped foster meaningful one-on-one connections between government and industry representatives alongside substantive discussion.

CANB's Executive Director, John Ryan Morrison, currently serves on more than 10 provincial, Atlantic, and national committees advancing priorities identified within CANB's Strategic Plan. Through participation in more than 30 industry, government, and stakeholder events annually, CANB continues to strengthen relationships and expand the construction industry's voice in discussions related to infrastructure, workforce development, procurement, housing, and economic growth.

In September, staff and presidents from eight Atlantic ICI and Roadbuilding associations met for the first time to coordinate regional advocacy. Further collaboration is planned for 2026.



Spring 2026 Report

2026 Tenders

Bidding on provincial tenders has been very competitive, mainly because of the reduced paving program for 2026. According to DTI's tender list, the number of paving tenders will be down approximately 20-25% with asphalt tonnage around 300,000 tons. We have established a committee of Past Presidents to prepare a presentation and then meet with the Premiers office and other high ranking Ministers. Our bridge program is still experiencing a lack of tenders despite DTI's tender plan saying otherwise. This is now a regular occurrence which is frustrating for our bridge contractors.

Moncton-Fredericton Highway Project

Scheduled to be completed this fall. RFP was issued for interested parties to manage the highway for the next 25-30 years. This highway was the province's first P3 project.

Mobile Simulator Training Trailer Project

The trailer finished at Harvey High School and was scheduled to go to Saint John. Issues rose with the trailer not being properly registered & inspected plus the schools in Saint John not ready for the trailer. This winter was frustrating, but issues are now resolved. The trailer is now heading to Minto High School and then to Saint John in the fall. We did purchase an additional four simulators, and the province has since purchased four more. Interest appears to be increasing. NBCC who operates a heavy equipment operator program at their Miramichi campus, is now exploring a second program in Fredericton or Woodstock due to the increased demand. This is great news and we like to think this is partly because of our simulator program.

Highway Safety

We continue to see an increase in distracted driving incidents with Arrow Boards and TMA being hit. A recent accident saw a transport truck hit a TMA and spill diesel closing the highway. Many incidents are caused by transport truck drivers. We continue to advocate for increased police enforcement; we have recently learned that enforcement will be decreased this summer due to budget cuts. We are planning to run our annual Highway Safety Campaign with DTI, NBCSA and WorkSafe NB partnering again.

Job Fairs

We held two Job Fairs in April, one in Fredericton and one in Moncton. The Fredericton event attracted close to 100 job seekers and the Moncton event attracted only 40. The Moncton event was disappointing since we attracted close to 300 people last year.

2026 Spring Mixer

This year's Mixer was held in Fredericton with 110 people registered. We had four presentations in the afternoon followed by a reception & dinner.

2026 Summer meeting

Our 2026 Summer Meeting & Golf Tournament will be held in Moncton, July 17th & 18th. Details will be sent in May.

2026 AGM

Our 2026 AGM was held at the Delta Fredericton on January 13th & 14th. Over 500 people registered. Another /great event. We raised over \$200,000 for Make a Wish.

Respectfully submitted,

A handwritten signature in blue ink, appearing to read 'Tom McGinn', with a stylized flourish at the end.

Tom McGinn, Executive Director

CCA Provincial Report – Nova Scotia

May 2026

Submitted on behalf of Duncan Williams, President & CEO, Construction Association of Nova Scotia

Industry Overview

Nova Scotia's total building permits (residential and non-residential) rose 42.4% to \$237.5 million in March, the fastest gain among provinces. Nova Scotia's non-residential building permits fell 13.1% to \$35.9 million. Halifax non-residential permits dropped 34.3% to \$18.1 million. Outside the city, non-residential permit values increased 28.9% to \$17.8 million.

Year-to-date, total building permits (residential and non-residential) were down 30.1% in Q1 2026, with non-residential building permits falling 55.8%.

Workforce & Advocacy

CANS remains an active partner in the Nova Scotia Construction Immigration Coalition, advancing solutions to address workforce shortages across industry. We continue to engage all levels of government on workforce development and skilled trades growth, including participation in Nova Scotia-led recruitment missions that connect newcomers with construction careers.

CANS will host a 'Council & Construction' session in June, bringing together members of Halifax Regional Council to foster open dialogue about CANS' work and representation, and to position the association as a trusted partner and resource in informing decisions and policy discussions.

CANS hosted a webinar in partnership with the Nova Scotia Apprenticeship Agency to encourage members to leverage START program funding to hire and retain apprentices throughout their training.

As a founding member of the Atlantic Construction Alliance, CANS is strengthening regional advocacy efforts. We also supported the establishment of NSCC's Institute of Skilled Trades, aimed at modernizing training and expanding capacity.

CANS is proud to partner with the Nova Scotia Community College Foundation to offer four awards, comprising [six scholarships](#) to students pursuing careers in construction.

With demand for skilled trades continuing to grow, early youth engagement remains critical. CANS Building Futures for Youth program is running for the 2026 school year, with 74 students set to begin placements. BFY connects grade 10 and 11 students with an opportunity to safely explore careers in Nova Scotia's construction industry.

Membership & Industry Resources

Between June 1 and August 31, CANS Education will deliver 12 programs, engaging approximately 120 learners. Over the full program season, 140 programs were delivered, reaching more than 1,000 learners from 125 companies. Private training activity also increased significantly, with 16 contracts completed, supporting 13 organizations and upskilling approximately 250 employees.

CANS hosted the 2026 Home Depot Pro De-Icer, welcoming more than 2,000 industry professional –the largest De-Icer to date. The event continues to provide a key platform to connect, collaborate and share industry insights, setting the tone for a successful year ahead.

CANS also successfully hosted our inaugural CANS 2026 Women in Construction Happy Hour, creating space to recognize and support women in industry.

Planning is underway for CANS' largest golf tournament to date, now expanded across two days and four courses.



CONSTRUCTION ASSOCIATION OF NOVA SCOTIA

Building with Skill and Integrity Since 1862

CANS is pleased to launch a new event — the CANS Awards Gala — created to celebrate the industry and recognize individuals and companies whose contributions in education, mentorship, innovation, and community involvement are making a meaningful impact.

Membership growth has been particularly strong this quarter, with one of the highest influxes of new members in recent years — positioning CANS to meet its goal of continuing to grow our member count year over year.

Association Priorities for 2026

CANS has developed a new strategic plan through ongoing member engagement. Draft strategic pillars were presented at the October AGM, with members invited to provide feedback and identify gaps to ensure alignment with industry needs.

CANS is now focused on operationalizing the strategic plan and advancing key priorities for 2026.



Nova Scotia Road Builders Association

Provincial Report for CCA May 2026

One of the biggest changes within our organization since our last reporting period is the retirement of long-serving Executive Director Grant Feltmate and the hiring of a new Executive Director Sherry Martell. I look forward to continuing the relationship we have with CCA and collaborating on meaningful activities for our members.

Public Works Capital Budget in Nova Scotia

The strong Provincial budgets of the past few years continued. There was a low expectation in 2025 for asphalt tonnage but ended up in the 900K-tonnes range by end of the year. The Department is projecting a similar program for 2026 and again are being conservative in their asphalt tonnage projections.

This year's capital plan is Nova Scotia's largest ever, which also accompanies a largest-ever provincial deficit. The province is investing \$465 million for highway and road improvement and safety provincewide, including a multi-year project for twinning Exit 6 to Exit 8 on Highway 103 (capital).

Projects outlined in December's five-year highway improvement plan include: \$161 million for asphalt and resurfacing, 27.5 million for a gravel road program, \$60 million for bridge rehabilitation and \$7 million for land purchases

Overall, spending remains stable despite a reduction of about \$42.5 million in the road and structures budget compared to last year's estimates. The gravel roads program was substantially cut back in this fiscal year.

Following several discussions with Government officials, it was hoped that in 2026 many early tenders would be issued. Unfortunately, this was not the case. The slow tenders are also compounding an issue related to government policy change and expectations being placed on our organization. In late 2025, the Provincial government removed legislation requiring tender bid winners to employ independent truckers registered with the Trucking Association of Nova Scotia (TANS) on their jobs at an 80 (independent) to 20 (contractors) ratio.

Government has continued to support TANS through this transition period and has engaged with our organization requesting that we continue to support them at the same level, in the same way through their dispatch systems as we had in the past.

Training and Workforce Development

Asphalt Paving Laydown Technician course – The course was launched at CAT Toromont on March 23 and closed on April 17, following an intense four-week long classroom and hands-on training curriculum. There were 17 graduates of the program this year presented with a



Nova Scotia Road Builders Association

certificate of achievement from the NSRBA, as well as a certificate from CCA that acknowledges the course is a credit toward its Gold Seal program. Comments on closing day were very positive with many sharing that the mathematics, teamwork and safety aspects of the course stood out to them as most beneficial. David Steel from the Dexter Institute has already reached out to set up a meeting to look at course materials for next year. Some of the teaching aids are getting outdated so we will look at how it can be modernized.

Road Builder 101 – We were successful in obtaining funding again this year from DLSI to host 18 participants in two, nine-person cohorts. We have continued our relationship with Commercial Safety College in hosting this course designed to teach fundamental road building information to entry-level labourers with the goal of assisting them in a path to immediate employment. The first cohort began on March 23, with the official launch held on March 30. The students have participated in three on-site tours with contractors with more planned during the remainder of the course. The course will last 8 weeks and the cohort closing dates are May 14 and May 22.

We have had a meeting with Department of Labour, Skills, Immigration Deputy Minister Ryan Grant and executive staff regarding labour challenges. At our recent board meeting, a workforce committee was re-invigorated to seek solutions on this topic and prepare proposals for government.

Equipment Rental Rates

For several years, our organization has prepared a chart of suggested equipment rental rates that has been a standard for many users. We are in the process of updating this list and collaborating with Public Works so they can better understand how rates are determined. It is our goal to have them use our rates to provide fair compensation for our members.

Drought conditions

The Department of Public Works is being proactive in asking our members to consider forest fire mitigation activities as we enter the busiest work season. Last year, during the province's state of emergency related to the fire index, our contractors acted quickly to address concerns and put safety provisions in place to keep working throughout the drought. A group of our members recently met with the Department of Natural Resources and Renewables and Department of Emergency Measures Organization. It was suggested that we encourage our members to join the Nova Scotia Guard to provide contact information during emergencies.

Safety and WCB Rates

For months, a coalition of businesses have been working with the Worker Compensation Board of Nova Scotia on rate reductions keeping inline with a drop in injury claims. Nova Scotia has the highest rate of all provinces. Recently we were advised that there would be a forthcoming public announcement of a 2027 rate percentage decrease. The tentative announcement date is June 10, 2026. We expect the percentage decrease will be "in double figures".



Nova Scotia Road Builders Association

The NSBRA will be collaborating with the provincial departments of PW, OHS, LSI and WBC to create a safety campaign aimed at educating the public about safety in our work zones. A meeting is scheduled for May 28 to work out the concept and details to ensure the content is developed and distributed during the summer.

Communication and Information

We are in the process of renewing our website, which will be more visually appealing but will also help us modernize some of our processes, such as membership applications, event registrations and the membership directory.

We now have a presence on Facebook and LinkedIn.

We will be celebrating our 80th anniversary in 2027 with the kickoff at our AGM in Halifax. We are exploring creative ways to mark the occasion.

Respectfully Submitted by,

Sherry Martell
Executive Director
Nova Scotia Road Builders Association

The logo features a stylized green 'CA' where the 'A' is a large, bold letter with a white outline. Inside the 'A', there is a green silhouette of the map of Prince Edward Island. To the right of the 'CA' is the text 'Construction Association of Prince Edward Island' in a bold, green, sans-serif font.

Construction Association of Prince Edward Island

May 2026

Construction in PEI has been changing as we see the high demand for single family and Multi res decline as immigration declined , Our Capital budget (Provincially) presented late fall 2025 for schools, hospitals, infrastructure, housing etc. continues to fuel the ICI world along with Federal and private investment . Aging workforces, skills shortages continue to be key priorities at the same time doing our best to meet the needs of our members and our industry

- 1- We continue to focus on our Youth with barriers and Foreign Credential recognition programs that have been key to our operations as we continue to train future skilled persons for our industry
- 2- VR, workshops and classroom visits continue to be a strong focus for our staff
- 3- Social media growth and Industry awareness are heavily focused on the importance of construction
- 4- Educational partnership with CANB Moncton continues to be very successful
- 5- We had the official launch of the Atlantic Construction Alliance
- 6- Battling with our Post secondary educators on trades programs and what industry desires, there is more openness as these institutions continue to face big deficits and look for ways to increase enrollment and now more open to local trades etc.
- 7- We will be announcing a Provincial (CAPEI developed and led) Efficiency/ codes course with accreditation this spring to bring awareness and educate industry
- 8- PEI was the only Province where there were zero Defence Canada projects announced to date

We continue to be at the tables around Net Zero/climate change, WCB Safety, building standards and workforce development to name a few.

Sam Sanderson

Executive Director CAPEI

“BUILDING PEI ONE DAY AT A TIME”

PEI ROAD BUILDERS & HEAVY CONSTRUCTION ASSOCIATION

REPORT TO CCA – MAY 2026

2026 CONSTRUCTION SEASON

The construction season begins on the Island with the opening of our asphalt plants mid-May. Contractors are expecting a slower year due to tight government budgets and the increased cost of doing business.

Confederation Bridge delays

We recently had the General Manager of Straight Crossing at our Board meeting discussing the resurfacing of the Confederation Bridge. This is the first full resurfacing - there has been patches in the past, but this is the first time it is a full resurfacing. Starting May 1, 2026, with a deadline of June 25, 2026. They are expecting 30–60-minute delays. They will be working from dawn till dusk seven days a week. They will be setting up a mobile asphalt plant on the New Brunswick side and start the paving process from that end. Nova will be providing the asphalt. Curran and Briggs will be providing some trucking, and Eurovia Quebec will be doing the polymer.

Infrastructure funding

Provincial government and contractors are very concerned about the current cost sharing infrastructure program coming to an end and no new infrastructure program in place.

Snow Contracts

We have come to the end of a 7-year contract with the Department of Transportation for snow and sanding services. Our snow committee is work with government negotiating a new contract. Through this joint effort, government and industry have employed Doane Grant Thorton to help develop an index for our industry. Under previous contracts, increases were based on CPI. Our Association has been very vocal to the fact that CPI does not reflect industry costs.

Industry, Education and Work Force

Our Association is focusing on initiatives that will help build futures in our Industry.

- We are finishing our third-year partnership with the Department of Education's Essential Skills Achievement Pathway (ESAP). We have a heavy equipment simulator - simulating 6 pieces of heavy equipment to help bring focus to our industry as a career opportunity.
- Work Force we are hearing from contractors that there is a lack of workers this season. Seems to be down from last year. Industry would like to have a Road Building 101 course on PEI as a stepping stone to the industry. The majority of our workforce are classified as unskilled labour. We need to create an entry point to our industry.

Membership, Events & Public Relations

Our Golf and Lobster dinner will be held at Fox Meadow/Lone Oak. This will be our third year at this location. This year we plan on doing a shotgun start at 1:30, with our reception and dinner at 6:30 and 7:30 respectively.

PEI ROAD BUILDERS & HEAVY CONSTRUCTION ASSOCIATION REPORT TO CCA – MAY 2026

We sent out a survey monkey questionnaire to members regarding our Annual General meeting. This will be our 65th Anniversary coming up in 2027. Want to reach out to membership to see what they wanted.

Atlantic Construction Alliance

Our Associations will be meeting in Halifax on May 19, 2026, for the second in person meeting of the Atlantic Construction Alliance. This Alliance brings together construction associations (vertical and horizontal) from across all four Atlantic provinces. We look forward to working together on joint needs our industry faces, be it, work force, training, federal funding opportunities.

Regards

Melissa Paquet

Executive Director of PEI Road Builders & Heavy Construction Association



Newfoundland and Labrador Construction Association Update

June 2026

The Newfoundland and Labrador Construction Association (NLCA) is pleased to provide this update to the Canadian Construction Association Board, highlighting current industry activity, advocacy priorities, and major initiatives taking place across Newfoundland and Labrador.

A significant highlight this spring was the successful hosting of the 2026 NLCA Build Expo, held May 6-7 at the Jack Byrne Regional Sport and Entertainment Centre in Torbay, NL. The event brought together contractors, suppliers, project owners, government representatives, and industry stakeholders from across the province and Atlantic Canada. With over 100 exhibitors and a strong lineup of business sessions and networking opportunities, the Expo reinforced the importance of collaboration and industry engagement in supporting Newfoundland and Labrador's construction sector.

Premier Tony Wakeham and Deputy Premier and Minister of Transportation and Infrastructure, Barry Petten, attended and delivered remarks, underscoring government's recognition of the construction industry's role in economic growth and infrastructure development. A key feature of the Expo was the Reverse Trade Show, which provided members with direct access to public owners and procurement representatives, creating valuable opportunities to better understand upcoming projects, procurement processes, and how to do business with government agencies and public sector organizations.

The Expo also featured a Fireside Chat with Darlene Spracklin-Reid, Assistant Deputy Minister of Transportation and Infrastructure, focused on the province's infrastructure outlook, project readiness, and the importance of collaboration between industry and government to support timely project delivery and stronger market capacity.

NLCA continues to advocate for strategic infrastructure investment and improved procurement practices as industry faces ongoing pressures related to labour shortages, material costs, and project certainty. The Association remains actively engaged with government and industry partners to support multi-year planning, workforce development, and increased opportunities for local contractors and suppliers.

From an economic development perspective, NLCA is closely monitoring major opportunities such as the Bay du Nord project and the ongoing Churchill Falls MOU negotiations. Following the release of the Independent Review Committee report on May 19, the Province indicated it intends to continue negotiations with Hydro-Québec to pursue a revised agreement that better supports Newfoundland and Labrador's long-term interests. The review identified concerns related to provincial access to power, long-term economic value, transmission access, and financial risk, while also recognizing the significant economic and infrastructure potential associated with future hydroelectric developments. With the project estimated to exceed \$40 billion in value, discussions around the MOU continue to be viewed as highly significant to the province's long-term economic and infrastructure outlook. NLCA will continue to advocate for strong local industry



participation, workforce readiness, and procurement opportunities that maximize benefits for Newfoundland and Labrador contractors, suppliers, and workers.

NLCA also continues to work collaboratively through the Atlantic Construction Alliance, strengthening regional partnerships and advancing shared priorities across Atlantic Canada's construction industry. The Alliance represents a unified industry voice focused on advancing modern procurement practices, improving workforce mobility, accelerating housing delivery, and supporting long-term infrastructure planning across Atlantic Canada, while ensuring Atlantic Canada maintains a strong and unified voice on national construction issues.

Membership recruitment and retention remain key priorities for NLCA. Through ongoing advocacy, networking opportunities, industry events, and member engagement initiatives, the Association continues to strengthen its membership base and provide value to companies across Newfoundland and Labrador's construction industry.

NLCA remains committed to strong collaboration with government, industry partners, and CCA to ensure Newfoundland and Labrador's construction industry remains competitive, resilient, and positioned for future growth.





Canadian Construction Association (CCA) Report

Heavy Civil Association of Newfoundland and Labrador (HCANL)

May 2026

The 2026 construction season in Newfoundland and Labrador has begun with stronger early activity compared to 2025, despite a reduced provincial Transportation and Infrastructure capital budget. Tendering activity started earlier this year, providing improved visibility for contractors and allowing projects to move forward ahead of the provincial budget announcement.

HCANL continues to monitor several pressures affecting the industry, including labour shortages, rising costs, permitting delays, and uncertainty surrounding future project pipelines. Equipment, fuel, and labour costs remain elevated, while industry concerns continue regarding long-term infrastructure investment visibility and broader economic uncertainty.

Workforce development remains a major priority. HCANL completed two training cohorts this spring and is also participating in a province-wide labour market assessment alongside industry, labour, education, and government partners to better understand long-term workforce requirements.

Progress has also been made on several long-standing industry issues through increased engagement with government. Discussions with Transportation and Infrastructure have resulted in changes to specifications, including the removal of mandatory warm mix asphalt requirements and a more targeted application of IRI requirements. HCANL has also established executive-level committees with Transportation and Infrastructure and Mines and Energy leadership to support ongoing dialogue, feedback, and alignment on industry priorities.

Permitting and aggregate access remain challenges for the sector. As part of ongoing collaboration with government, geologists have been placed within the Department of Mines and Energy to support identification of provincial quarry opportunities and improve access to aggregate resources over time.

HCANL membership engagement continues to strengthen with retention rates increasing and membership growth occurring earlier in the fiscal cycle than in previous years.

HCANL remains focused on supporting workforce development, improving procurement and specifications, maintaining constructive government relations, and advocating for a stable and predictable infrastructure environment across Newfoundland and Labrador.

Kris Mulcahy

Kris Mulcahy

Executive Director, HCANL

Mise à jour ACC (Mai 2026)

ACRGTQ

- Les 30-31 mars et 1^{er} avril dernier avaient lieu le 1^{er} Colloque infrastructure municipale de l'ACRGTQ sous le thème « Unir nos forces pour un impact durable ». L'événement s'est déroulé au Hilton du Lac-Leamy à Gatineau et a accueilli plus de 350 participants. <https://flic.kr/s/aHBqjCQxAo>
- Le 11 juin prochain aura lieu la Conférence infrastructure – Grands projets au Hilton Garden Inn Montreal Midtown de Montréal. [Pour consulter la page Web de l'événement.](#)
- Le 4 juin 2026, dévoilement de la nouvelle image de l'ACRGTQ. <https://www.facebook.com/share/v/1BFRprciC/>

Politique provinciale

- À la suite du dévoilement du budget provincial 2026-2027 déposée le 18 mars 2026, l'ACRGTQ reconnaît la hausse des investissements dans les infrastructures publiques, mais souligne qu'il reste néanmoins que les sommes allouées aux projets de génie civil et de voirie ne seront pas suffisantes. [Pour lire le communiqué de presse de l'ACRGTQ.](#)
- Assermentation de Christine Fréchette, nouvelle première ministre du Québec, le 15 avril 2026.
- Le 21 avril dernier, la première ministre a dévoilé la composition de son nouveau Conseil des ministres, incluant notamment :
 - M. Benoit Charrette, ministre des Transports et de la Mobilité durable
 - M. Eric Girard, ministre des Finances et ministre responsable des Infrastructures
 - M. Jean Boulet, ministre du Travail et ministre responsable des Relations canadiennes
 - M^{me} France-Élaine Duranceau, ministre responsable de l'Administration gouvernementale et présidente du Conseil du trésor, ministre de la Cybersécurité et du Numérique
 - M. Bernard Drainville, ministre de l'Économie, de l'Innovation et de l'Énergie
Ministre responsable de la Stratégie maritime
 - M. Samuel Poulin, ministre des Affaires municipales
- Lors du discours inaugural de M^{me} Fréchette, le 5 mai dernier, celle-ci a annoncé les 5 priorités de son gouvernement : 1) Le coût de la vie ; 2) L'économie ; 3) Les infrastructures ; 4) Les services ; 5) L'identité.

Législatif

- Le projet de loi n° 3, Loi visant à améliorer la transparence, la gouvernance et le processus démocratique de diverses associations en milieu de travail a été adopté à

l'Assemblée nationale le 2 avril dernier. [Adoption du projet de loi n° 3 - Une gouvernance syndicale améliorée et plus de transparence pour les personnes syndiquées.](#)

- L'ACRGTO accueille favorablement le dépôt du projet de loi 27, Loi modifiant diverses dispositions concernant les décrets de convention collective et l'industrie de la construction (PL 27), effectué par le ministre du Travail, M. Jean Boulet, le 2 avril dernier. [Pour lire le communiqué de presse de l'ACRGTO.](#)

Infrastructures

- Le ministère des Affaires municipales a annoncé, le 6 mars dernier, l'attribution de 30 contributions financières réparties à travers le Québec afin d'aider les municipalités à protéger leurs milieux de vie et à assurer l'accès à une eau potable de qualité (23,7M\$). [Près de 30 M\\$ pour protéger l'eau potable et régler des problèmes d'eaux usées dans plusieurs municipalités.](#)
- Le 31 mars dernier, [une étude d'Aviseo](#) commandée par le Groupe tactique sur les infrastructures en eau liées au logement met en lumière une réalité préoccupante : le réseau québécois d'eau potable est sous forte pression, avec d'importants besoins à combler d'ici 2031, alors qu'il existe des solutions à portée de main nécessitant de la volonté politique. [Crise des infrastructures en eau : une réforme de financement s'impose au Québec.](#)
- Le ministère des Transports et de la Mobilité durable (MTMD) a débuté les annonces liées aux investissements routiers, maritimes, ferroviaires et aéroportuaires 2026-2028. [Investissements 2026-2028.](#)
- TramCité a annoncé les consortiums privilégiés pour les contrats civil et système, le 26 mars dernier. Les consortiums choisis sont ram Alliance et Québec Connexion Capitale qui assureront la conception et la réalisation des ouvrages et des systèmes du réseau TramCité. [TramCité annonce les consortiums privilégiés pour les contrats civil et système.](#)
- Le 5 mai dernier, le ministre des Transports et de la Mobilité durable, M. Benoit Charette, a annoncé que des travaux d'excavation entourant la réalisation du tramway débuteront dans les prochaines semaines plutôt qu'en 2027. [Mobilité à Québec - Le gouvernement fait le point concernant le troisième lien et les travaux liés au tramway.](#)
- Le gouvernement provincial a confirmé, le 5 mai dernier, son intention de construire un troisième lien à l'Est. Un appel d'intérêt sera lancé d'ici l'été afin de s'assurer d'obtenir le meilleur projet en partenariat avec le privé. [Mobilité à Québec - Le gouvernement fait le point concernant le troisième lien et les travaux liés au tramway](#)
- Le 28 mai, le MTMD informe la population qu'une révision de l'échéancier s'amorce dans le projet de construction du nouveau pont de l'Île-d'Orléans. La mise en service

initialement prévue en 2028 sera reportée. [État de situation du chantier du pont de l'Île-d'Orléans.](#)

- Le 2 juin 2026, le gouvernement du Québec et le gouvernement du Canada ont annoncé la conclusion d'un nouveau partenariat majeur en matière d'infrastructures, prévoyant près de 10G\$ d'investissements fédéraux au Québec au cours des dix prochaines années. Les sommes seront consacrées notamment au développement du transport collectif et à la modernisation d'infrastructures publiques. [Entente entre le gouvernement Fréchette et le gouvernement Carney - Près de 10 milliards de dollars pour appuyer les priorités du Québec en matière d'infrastructures Gouvernement du Québec](#)
- Le 2 juin 2026, présentation du Regroupement pour de meilleures routes au Québec qui propose des constats et des solutions alors que le Québec est en période pré-électorale. [Le Regroupement pour de meilleures routes au Québec propose des solutions pour les infrastructures routières - ACRGTQ](#)

Relations de travail

- Dès le 2 avril 2026, la campagne pour la formation et le perfectionnement de la main-d'œuvre de la CCQ, Fiers et Compétents, devient Compétences Construction. [Fiers et compétents devient Compétences Construction.](#)
- Une nouvelle campagne de sensibilisation a été lancée le 27 avril dernier afin de susciter des changements de comportements durables et de favoriser un climat de travail sain sur les chantiers de construction. [C'est juste une « blague ». Nouvelle campagne sur le climat de travail dans l'industrie de la construction](#)