

Newfoundland and Labrador Construction Association Update

September 2026

The Newfoundland and Labrador Construction Association (NLCA) is optimistic following the August announcement of a new agreement between Newfoundland and Labrador, Quebec and the Government of Canada for the development of Churchill Falls and Gull Island - the largest clean energy investment in North American history. The scale of the proposed development, together with associated investments in wind generation and transmission infrastructure, represents significant potential for construction activity, employment, procurement and broader economic development. NLCA looks forward to seeing these opportunities advance and to supporting a construction industry that is ready to respond to the workforce and capacity requirements associated with major projects of this scale.

NLCA has had an active summer, with a strong focus on strategic planning, member engagement, industry collaboration, and preparations for a busy fall.

This year is an important Strategic Planning Year for NLCA. Over the past several months, the Association has been engaging members and industry stakeholders as it develops its next Strategic Plan. This process provides an opportunity to reflect on the evolving needs of Newfoundland and Labrador's construction industry and establish priorities that will guide NLCA's work and member services in the years ahead.

Planning is well underway for two of NLCA's signature fall events: the Women in Construction Forum on November 6, followed by the ROCK Awards Gala on November 7. The Women in Construction Forum continues to provide an important platform for professional development, leadership and connection, while the ROCK Awards Gala will once again bring the industry together to recognize and celebrate excellence and achievement throughout Newfoundland and Labrador's construction community.

NLCA continues to explore funding and partnership opportunities that align with the Association's strategic priorities and have the potential to create additional value for members and the broader industry. Building connections and strengthening collaboration remain central to this work, with NLCA continuing to foster relationships across industry, government, municipalities, educational institutions and other organizations.

Work has also continued on the proposed Infrastructure Hub Pilot Project, a collaborative initiative focused on infrastructure planning, project readiness and coordination. The concept is intended to bring key partners together to explore opportunities to strengthen communication and coordination throughout the infrastructure planning and delivery process and help position communities and industry for future investment.

As NLCA heads into the fall, the Association looks forward to continuing this momentum - advancing its Strategic Plan, delivering meaningful events and programs, exploring new opportunities, and fostering the relationships and collaborations that help strengthen Newfoundland and Labrador's construction industry.





August 2026

Construction in PEI has been changing as we see the high demand for single family and Multi res decline as immigration declined, Budgets are getting tighter and various levels of Government are looking at ways to reduce spending

- 1- We continue to focus on our Youth with barriers and Foreign Credential recognition programs that have been key to our operations as we continue to train future skilled persons for our industry, this is becoming more of a challenge as we move forward and we are competing with everyone for the cash and the space
- 2- VR, workshops and classroom visits continue to be a strong focus for our staff
- 3- Social media growth and Industry awareness are heavily focused on the importance of construction
- 4- Battling with our Post secondary educators on trades programs and what industry desires, there is more openness as these institutions continue to face big deficits and look for ways to increase enrollment and now more open to local trades etc.
- 5- PEI was the only Province where there were zero Defence Canada projects announced to date

Net Zero/climate change seem to be taking a back seat as we are seeing challenges with cost, product performance and processes, WCB Safety continues to be a priority especially around virtual safety training , building standards and workforce development continue to be a priority

Sam Sanderson

Executive Director CAPEI

“BUILDING PEI ONE DAY AT A TIME”

PEI ROAD BUILDERS & HEAVY CONSTRUCTION ASSOCIATION

REPORT TO CCA – SEPTEMBER 2026

2026 CONSTRUCTION SEASON/ INFRASTRUCTURE FUNDING

The 2026 construction season for the road building and heavy construction industry has been slow. Provincial government and contractors are very concerned about the current cost sharing infrastructure program coming to an end and still no new infrastructure program in place.

ARBA/Govt meetings

November 2026, will see the third year of industry (executive directors and presidents) meeting with DOT government representatives across the four Atlantic provinces. This meeting is beneficial to both industry and government. We share common problems and discuss solutions for all parties involved in the industry. After our meeting with government representative the Atlantic Road Builders Association member will convene for our Fall ARBA meeting discussing common goals, obstacles, and sharing practices.

Snow Contracts

We have come to the end of a 7-year contract with the Department of Transportation for snow and sanding services. Our snow committee is work with government negotiating a new contract. Through this joint effort, government and industry have employed Doane Grant Thorton to help develop an index for our industry. Under previous contracts, increases were based on CPI. Our Association has been very vocal to the fact that CPI does not reflect industry costs.

Industry, Education and Work Force

Our Association is focusing on initiatives that will help build futures in our Industry.

- We are finishing our third-year partnership with the Department of Education's Essential Skills Achievement Pathway (ESAP). We have a heavy equipment simulator - simulating 6 pieces of heavy equipment to help bring focus to our industry as a career opportunity.
- Work Force we are hearing from contractors that there is a lack of workers this season. Seems to be down from last year. Industry would like to have a Road Building 101 course on PEI as a stepping stone to the industry. The majority of our workforce are classified as unskilled labour. We need to create an entry point to our industry.

Membership, Events & Public Relations

The PEI Road Builders & Heavy Construction Association will be celebrating our 65th Anniversary this year at our Annual General Meeting in February 2027. We are working with our Membership, Events, & Public relations committee to make this an extra special event this year.

Atlantic Construction Alliance

Our Associations had our second in person meeting of the Atlantic Construction Alliance. This Alliance brings together construction associations (vertical and horizontal) from across all four Atlantic provinces. We look forward to working together on joint needs our industry faces, be it, work force, training, federal funding opportunities. Our next meeting will be virtual and will be held in September 2026

PEI ROAD BUILDERS & HEAVY CONSTRUCTION ASSOCIATION

REPORT TO CCA – SEPTEMBER 2026

Board member passing

On June 24, 2026, longtime Board of Directors member, Steve Capmbell, partner in Curran & Briggs Ltd., passed away suddenly. Our Board, Association and Industry is at a loss.

Regards

Melissa Paquet

Melissa Paquet

Executive Director of PEI Road Builders & Heavy Construction Association



CCA Provincial Report – Nova Scotia

August 2026

Submitted on behalf of Duncan Williams, President & CEO, Construction Association of Nova Scotia

Industry Overview

Investment in Nova Scotia building construction declined 1.6% in April 2026 to \$554.0 million. Halifax monthly building construction was down 7.7% to \$261.4 million while outside of Halifax building construction was up 4.5% to \$292.7 million. Nova Scotia's non-residential building construction fell 1.9% to \$137.3 million. In Halifax, non-residential construction declined 1.2% to \$64.4 million. Outside of Halifax, non-residential construction was down 2.5% to \$72.9 million.

Compared to January-April 2025, building construction investment was up 2.1% in Nova Scotia. Halifax construction activity was down 13.5% and outside of Halifax construction activity was up 24.1%.

Workforce & Advocacy

CANS remains an active partner in the Nova Scotia Construction Immigration Coalition, supporting policies and initiatives that address workforce shortages. This work includes participation in upcoming immigration trade missions to the United Kingdom, Ireland and Mexico.

CANS also sits on the newly launched Institute of Skilled Trades, a partnership among the Province of Nova Scotia, Nova Scotia Community College and industry stakeholders. The institute will provide students and apprentices with access to modern equipment, innovative training and hands-on learning opportunities aligned with industry needs.

In addition, CANS supported the recently funded Cape Breton Trades Exhibition Centre, an industry-led facility designed to introduce youth and community groups to skilled trades careers and support apprenticeship pathways.

Advocacy remained a core priority throughout the year. CANS played a leading role in advancing discussions on enhanced direct-entry apprenticeship programs and career-transition pathways into the skilled trades, helping secure a \$10 million provincial investment.

CANS continues to raise concerns regarding HRM policies and council decisions affecting the construction industry that were introduced without meaningful industry consultation. The association continues to emphasize the importance of early stakeholder engagement to ensure practical, informed and growth-oriented policy outcomes.

Membership & Industry Resources

Creating opportunities for industry connection and professional development remains a key focus for CANS.

In July, the CANS Emerging Leaders Group hosted a successful Meet & Greet on the Harbour, attracting 180 young professionals from across the construction sector.

The association also hosted its largest-ever Golf Tournament, bringing together 600 golfers across four courses. The event remains one of CANS' premier networking opportunities and reflects strong member engagement.

CANS was proud to support the BuildingSMART Conference, contributing to discussions on innovation, technology adoption and the future of construction project delivery.



CONSTRUCTION ASSOCIATION OF NOVA SCOTIA

Building with Skill and Integrity Since 1862

Further strengthening industry connections, CANS hosted the inaugural Women in Construction Golf Tournament. The tournament reflected CANS' ongoing commitment to supporting a diverse, inclusive and thriving construction industry.

Looking ahead, CANS will host our first ever Awards Gala in October, creating a dedicated opportunity to recognize outstanding achievements and leadership within the construction sector. The new event complements the association's Annual General Meeting, which will continue to be held in September, and will provide an additional platform to celebrate excellence across the industry.

Association Priorities for 2026

CANS recently developed a new strategic plan through extensive member engagement. Draft strategic pillars were presented at the Annual General Meeting, where members were invited to provide feedback and identify opportunities for refinement. The association is now focused on operationalizing the plan and advancing priorities that reflect the evolving needs of the industry.



Provincial Report for CCA August 2026

In recent weeks, there have been several concerns raised by our members about the lack of tenders being issued by NSDPW, as well as the size of jobs that have been included on the tender list.

A great deal of effort has been made to communicate these concerns to government while also looking ahead to future years as the province sets its capital priorities.

As an organization, we have been following the annual trend of tracking tenders as they are issued by the Provincial government. This year, we saw a large decline in the amount of gravel and asphalt jobs tendered, while the province maintains that the capital infrastructure budget is larger than ever.

To address this, a group of members met with the Nova Scotia Minister of Public Works, Fred Tilley, to share those concerns, and a second meeting was scheduled to follow up with more specific numbers from our group demonstrating the decline.

Infographics were created and a detailed letter voicing member concerns was written to the minister. A draft news release was prepared but held back, hoping to work with NSDPW on increasing work for members before engaging media. In addition, a letter was written to the Premier requesting a meeting to discuss long-term sustainability of the industry.

Our association president, Graham Clark, and I attended an event in Truro and spoke with the Premier directly, requesting a meeting with him. I have followed up with his staff, however, at this point there is no meeting scheduled to share our concerns directly with him.

A third meeting was held with NSDPW staff and Minister Fred Tilley on Aug. 5 where we were provided with a rough outlook of estimated tenders that would be released in 2026. A follow up meeting was held and the total anticipated amount of asphalt paving that was shared with us appears to be about 250,000 tons less this year than our 20-year average.

The need for effective communication channels is becoming increasingly important for our Association as we are challenged by provincial budget restraints. Sharing our stories and creating an awareness of the importance of roads, along with the economic impact of our industry will be strategically important. We have begun using our social media channels to raise awareness of our industry with a couple of posts reinforcing the importance of good roads related to Nova Scotia's economy.



Our new website is up and running. We are working on the backend to add email addresses so the next step will be sending e-newsletters to our members on a more regular basis that will have an appealing and consistent look. The next step will be testing event registration bookings. We want to make sure that we are ready for membership renewals and the AGM.

A group of our members have been working with the Nova Scotia Department of Environment and Climate Change on renewing regulations for the approval and operation of pits and quarries in the province of Nova Scotia

Worthy of Note

- Final reports were filled with LSI for our 2026 Road Builder 101 program.
- The proceeds of the annual AGM auction were presented to Feed Nova Scotia on June 25 with more than \$140,000 gifted to the non-profit organization based in Dartmouth, NS.
- On July 9 the NSRBA hosted its annual Ron Legere Memorial Golf Tournament. The organization raised more than \$10,000 that will be donated to three local charities.
- On July 22 and 23, the Owners and Past Presidents of our association held a meeting at Fox Harbr' Resort.
- WCB will be hosting a safety conference in the fall, October 26, with a theme regarding the use of AI to improve workplace safety.
- Nov. 4 has been selected for the next ARBA meeting. The meeting will be held in Charlottetown, PEI, to coincide with a meeting of Public Works senior officials from across Atlantic Canada.

Respectfully submitted by,
Sherry Martell
Executive Director
Nova Scotia Road Builders Association

CANB Advocacy and Strategic Update — June 2026

The Construction Association of New Brunswick (CANB) continues to advance a broad advocacy agenda focused on improving payment practices, modernizing public construction procurement, strengthening the skilled trades workforce, and supporting more effective collaboration between industry and government.

Advocacy and Procurement Modernization

More than three years have passed since New Brunswick's *Construction Prompt Payment and Adjudication Act* received Royal Assent, but the legislation remains unproclaimed. CANB continues to call for a firm implementation timeline, alignment with proven adjudication frameworks used elsewhere in Canada, and consistent application across government departments, Crown corporations, municipalities, and private-sector owners. Public consultation on the draft regulations is expected, although no implementation date has been confirmed.

CANB is also working closely with the Department of Transportation and Infrastructure on several significant modernization initiatives. These include updates to labour rates and insurance provisions, development of a formal dispute-resolution process and storage licence framework, modernization of the Standard Construction Contract, and improvements to the provincial Bid Depository system. Collectively, these initiatives have the potential to improve fairness, risk allocation, competition, and project delivery across New Brunswick.

CANB and Service New Brunswick Construction Procurement recently hosted an industry consultation on emerging federal Buy Canada policies. Members discussed potential implications for material availability, project costs, procurement administration, schedules, and the delivery of provincial capital projects.

Workforce Development and Immigration

CANB has raised concerns that New Brunswick's new Anglophone Education Plan does not meaningfully address skilled trades education, apprenticeship pathways, or the workforce required to support future construction and infrastructure needs. CANB is advocating for a dedicated skilled trades implementation strategy with measurable objectives and stronger alignment among education, apprenticeship, industry, and labour-market planning.

The Association continues to provide one of the few no-cost, construction-specific immigration advisory services offered by a Canadian Construction Association partner association. During its first six months, CANB's in-house Regulated Canadian Immigration Consultant engaged with 21 construction employers. The service is helping employers address worker retention, compliance obligations, changing immigration requirements, and complex recruitment challenges. An Employer Immigration Road Map is also being developed to provide members with practical guidance on available pathways and supports.

The New Brunswick Skilled Trades Consortium, launched through CANB in 2025, continues to bring together industry, government, education, settlement, and training partners. Priorities include a provincial K–12 skilled trades strategy, a centralized resource hub, improved labour-market information, and initiatives supporting Indigenous people, newcomers, women, students, and Francophones entering the trades.

CANB is also establishing a Women in Construction committee to identify practical approaches to recruitment, retention, career advancement, and increased participation across the industry.

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Innovation, Sustainability and Governance

CANB partnered with the University of New Brunswick's Pond-Deshpande Centre on an industry-readiness initiative related to the 2025 National Building Code. The resulting policy work reinforces the need for workforce development, municipal capacity, effective code administration, practical sustainability measures, and meaningful industry involvement during policy development and implementation.

CANB also contributed to the Atlantic Offsite Housing Innovation Project, which examined procurement, workforce requirements, manufacturing capacity, and opportunities to accelerate housing delivery through modular and offsite construction.

Through its Joint Industry and Government Forum and participation on more than 10 provincial, Atlantic, and national committees, CANB continues to strengthen relationships between construction employers, government departments, educators, and workforce-development organizations. CANB has also joined the Atlantic Construction Alliance, bringing together provincial ICI and roadbuilding associations to advance regional priorities related to procurement, workforce mobility, and infrastructure investment.

Finally, CANB has initiated the renewal of its 2023 Strategic Plan. Board Member consultation and an in-person planning session will help establish the Association's priorities for the next phase of its advocacy, workforce, governance, and industry-development work.



Summer 2026 Report

2026 Construction Season

Summer is in full swing. The weather has cooperated with many projects nearing completion. Our wild-fire season has not materialized as predicted (knock on wood) and that has helped as well. Initial concerns were raised our paving contracts would be reduced by 20-25%. This has not happened, which is good news for our paving members. Same cannot be said for bridge contracts. Even though many of our bridges are in poor condition, the number of bridge tenders is still small, and this is a concern.

Moncton-Fredericton Highway Project

On target for the paving portion of this project to be completed this fall. The entire project is scheduled to be completed by the end of 2027.

Mobile Simulator Training Trailer Project

Our training trailer is scheduled to visit Minto and Stanley High Schools this fall. It will travel to Saint John in the winter 2027 where Saint John and St. Malachys High Schools will experience the simulators.

Highway Safety

It has been another wild summer in our construction zones. Traffic has increased with tourism season and police enforcement has decreased with budget cuts. This is not a desirable situation. We continue to meet with Department of Public Safety advocating for increased enforcement.

2026 Summer meeting

Our 2026 Summer Meeting & Golf Tournament was held in Moncton, July 17th & 18th. We had 96 golfers and 140 attend the Friday night lobster buffet. On Saturday, close to 50 people enjoyed the wine & craft beer tour. A fun weekend was had by all.

Joint Committees

Our association committees will be meeting with Provincial Government to discuss how the construction went, what went well and what needs improvement. We have been meeting with our government folks for many years and find the feedback extremely useful.

Respectfully submitted,

A handwritten signature in blue ink, appearing to read "Tom McGinn".

Tom McGinn, Executive Director

Rapport des associations partenaires de l'ACC – Août 2026

Association de la construction du Québec

Politique provinciale

À l'approche du déclenchement de la campagne électorale provinciale, nous allons publier une plateforme électorale avec 13 recommandations pour le futur gouvernement. Nos messages clés sont les suivants :

- Des changements de pratiques sont nécessaires pour réduire la pression sur les coûts de construction.
- Des allègements réglementaires simples dégageraient des économies pouvant atteindre 150 M\$.
- Une plus grande polyvalence dans les métiers de finition augmenterait la productivité de l'industrie.
- Des parcours de formation valorisés, modernisés et accessibles partout sur le territoire renforcent l'attraction et la rétention de la main-d'œuvre.

De plus, afin d'informer les entrepreneurs, nous allons créer une page web répertoriant les engagements des 5 partis politiques en lien avec la construction et nos recommandations.

Tournée de la DG

La tournée régionale de la directrice générale recommence à l'automne avec un premier arrêt à Trois-Rivières, puis à Sept-Îles sur la Côte-Nord. Cette tournée permet à notre directrice générale de se faire connaître, mais également d'en apprendre davantage sur les réalités des régions.

Politique d'allègement réglementaire

Depuis presque 2 ans, l'ACQ travaille activement à réduire le fardeau réglementaire des entrepreneurs, notamment pour augmenter la productivité et diminuer les coûts de construction. Pendant les vacances de la construction, le ministre de l'Économie, de l'Innovation et de l'Énergie, monsieur Drainville, a publié la Politique nationale sur l'allègement réglementaire et administratif envers les entreprises 2026-2030. À cet effet, nous avons souligné que la majorité des ministères et organismes publics seront désormais assujettis à la règle du « 2 pour 1 », selon laquelle deux formalités administratives existantes devront être retirées pour toute nouvelle formalité ajoutée. L'ACQ tient également à souligner qu'un inventaire des formalités administratives devra être mis à jour annuellement et rendu public sur une plateforme en ligne.

Consultation du ministre Samuel Poulin

En juin dernier, nous avons participé aux États généraux sur le coût et le financement des infrastructures municipales organisés par le ministre des Affaires municipales, Samuel Poulin, avec plusieurs entrepreneurs. Cette rencontre a permis de mettre de l'avant des enjeux au cœur des préoccupations de longue date de l'ACQ : la hausse des coûts de construction, l'allègement réglementaire, la pénurie de main-d'œuvre et le financement des infrastructures existantes. Aux



ASSOCIATION DE LA
CONSTRUCTION DU QUÉBEC

côtés de nombreux acteurs politiques et de l'industrie de la construction, nous avons échangé sur des pistes de solutions concrètes pour améliorer l'efficacité et la productivité du secteur.

Formation professionnelle

Nous travaillons sur un livre blanc sur la formation continue en construction. Le document fera état de la situation actuelle de la formation au Québec tout en proposant des recommandations. Le principal constat du livre blanc est que la pénurie de main-d'œuvre en construction n'est pas seulement un enjeu de nombre de travailleurs. C'est aussi un enjeu de qualification, de productivité, de rétention et d'organisation de l'offre de formation. Si rien ne change, le Québec continuera de compenser par des solutions de court terme, au risque d'affaiblir durablement la capacité de livraison de ses chantiers.

Enquête publique sur des décès sur des chantiers de construction

Les audiences de l'enquête publique sur des décès sur des chantiers de construction reprennent cet automne. L'ACQ y participera pour le volet recommandation.

Cocktail estival de l'industrie

Pour une deuxième année consécutive, l'ACQ a accueilli plus d'une soixantaine d'invités au bureau de la provinciale afin de souligner le travail de l'industrie de la construction lors de la dernière année. Nous avons eu la chance de recevoir Mme Karine Boivin-Roy, ministre responsable de l'Habitation, ainsi que Chantal Gagnon, mairesse de Mercier-Hochelaga-Maisonneuve.

Association de la construction du Québec

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OSWCA Industry Update

July 2026

Industry Overview

Concerns continue to grow regarding declining municipal infrastructure spending and delayed capital delivery. Several GTA-area municipalities are now forecasting significant capital program deferrals beginning in 2027, largely tied to reduced development charge revenues resulting from slower housing activity. Peel Region is forecasting a nearly 30% budget deferral, while York Region is projecting reductions approaching 25%.

Tender activity remains historically low in several regions. HCARN reported the lowest number of tenders issued in Q1 2026 since tracking began, reinforcing ongoing industry concerns around shrinking work volumes and stalled project delivery despite substantial infrastructure commitments from government.

At the same time, some market segments continue to show resilience. OCPA reported that concrete pipe sales volumes were up approximately 14% year-over-year as of April, although pricing pressures remain significant throughout the industry.

OSWCA Update

- OSWCA continues to advance advocacy efforts related to the Province's **Buy Ontario Procurement Directive**. The Association recently issued an open letter to municipalities, AMO, and the Ontario Public Buyers Association urging adoption of a standardized implementation framework based on the Ministry of Transportation model. OSWCA's position remains that Buy Ontario can work effectively only if implementation is coordinated, practical, and consistent across Ontario.
- The Association submitted formal comments to the Ministry of Transportation regarding its proposal to **standardize municipal road and infrastructure specifications** through mandatory use of OPSS.MUNI standards. While the proposal presents significant opportunities to reduce fragmentation and improve procurement consistency, OSWCA emphasized the need for phased implementation, regional flexibility, and transition provisions to avoid disruption to projects already in planning and design.
- OSWCA's Board of Directors reviewed and approved the Association's **2026–2028 Strategic Plan**. The plan focuses on strengthening OSWCA's role as the leading voice for Ontario's municipal infrastructure sector through governance modernization, advocacy expansion, workforce development, improved data and technology capacity, and implementation of a new sustainable industry funding model.
- **Workforce development** remains a major strategic priority. www.OntarioWaterCareers.com and related workforce marketing initiatives continue to expand, alongside enhanced partnerships with schools, co-op programs, and skilled trades initiatives across the province.
- Local Associations also raised ongoing concerns regarding improper tender practices, payment issues involving subcontractors and suppliers, and the continued decline in infrastructure tender opportunities across multiple regions of Ontario.

Winnipeg Construction Association

August 2026

Construction Industry Update

Manitoba's construction indicators present a modestly positive picture. Manitoba's ICI building permit values reached \$946.3M from January through June 2026. This represents approximately 56% of the \$1.68B recorded during all of 2025, indicating that **permit activity is slightly ahead of last year's full-year pace at the midpoint of 2026.**

WCA BuildWorks

BuildWorks has hosted 1,590 projects for 2026 to date, including projects currently listed for September, making this the **second-highest January-to-August total over the five-year comparison period.**

WCA BuildCast

WCA's pre-bid information service which tracks confirmed and potential projects expected to proceed in Manitoba in the future, is currently **tracking 1,424 projects with a combined potential value of approximately \$46B- \$65B**, including both ICI and non-ICI projects. WCA members continue to receive weekly updates on new and changing opportunities in the project pipeline.

Advocacy and Government Relations

Manitoba Jobs Agreement (MJA) – The **Province released a revised draft MJA in July.** WCA, alongside Manitoba's two other construction associations (Heavy & Rural), are reviewing the revised agreement and continuing to assess how it addresses industry's previously identified concerns. **While the revisions include some improvements, concerns remain** regarding mandatory remittances and union dues, burdensome administrative and reporting requirements, impacts to open-shop contractors, and the potential effects on competition and public project costs. **Advocacy on this topic remains a high priority**, and the associations are jointly preparing for a meeting with Manitoba to discuss issues remaining with the new draft prior to its full execution.

City of Winnipeg CCDC Pilot – **WCA successfully negotiated several improvements to the City's typical supplementary conditions**, which are now being piloted on the City's first project using a CCDC contract. Key changes include incorporating CCDC dispute-resolution processes and achieving a fairer allocation of liability for design and drawing issues, other contractors, and delays. WCA's continued advocacy will focus on liquidated damages and asymmetric claim-waiver provisions.

Builders' Liens Act Modernization – **Work continues** on the modernization of Manitoba's builders' lien legislation.

2026 Winnipeg Municipal Election – WCA has launched a campaign to gather feedback from mayoral and council candidates on the construction industry's key priorities.

Education Program

Planning is underway for WCA's 2026-27 Education Program, with **more than 85 courses and programs** being developed with the support of over 50 industry facilitators. Fall and winter programming will include expanded AI and technology training, new BIM courses, construction law, project management and estimating, site supervision and leadership development, and practical training for small construction businesses.

WCA will also continue to offer established programs including Building Knowledge, Building Supervisors for Tomorrow, Construction Site Management and Project Management Skills for Construction.

In October, WCA will host The Building Conference in partnership with BOMA Manitoba, bringing construction and building professionals together for a day of education, industry discussion and networking.

Upcoming WCA Events

WCA's fall schedule begins with the Fall Golf Tournament in September, followed by the Cornhole Networking Event. October will include a **Meet the Owner event**, providing members with direct insight into upcoming projects and industry opportunities.

The Builders Night Gala, WCA's largest signature event, will take place in November and is expected to attract more than 1,100 members and industry professionals. Looking ahead to 2027, WCA will hold its AGM and Chairs Reception in February, followed by its annual Curling Bonspiel in March.

WCAs affiliate boards, MB Women in Construction and Young Construction Leaders of MB, also have networking and educational events upcoming for Fall.



MANITOBA HEAVY CONSTRUCTION ASSOCIATION (MHCA)
Unit #3-1680 Ellice Avenue, Winnipeg, Manitoba, R3H 0Z2

September 2026

REPORT TO THE CCA - ADVOCACY UPDATE FROM THE MHCA CHAIR

The following are highlights of the Manitoba Heavy Construction Association's (MHCA) policy and advocacy activity.

PROVINCIAL

- Continuing discussions with industry colleagues and government officials on the Manitoba Jobs Agreement, that was announced by the Province of Manitoba in September 2025, to ensure they are aware of the significant challenges it presents for our industry. In July, the Province provided MHCA, Winnipeg Construction Association, and the Construction Association of Rural Manitoba with the opportunity to review an amended version of the MJA and provide feedback. Those discussions are currently ongoing.
- Chairing and participating in a Utility Locates Working Group, whose mandate is to conduct a comprehensive review of Manitoba's utility locate system and provide consensus-based recommendations to support the timely and reliable delivery of utility locates. The Working Group is comprised of utility providers, industry stakeholders, and government.

MUNICIPAL

- Continuing engagement with the South Interlake Planning District through an industry working group to revise its proposed development plan to ensure protection of access to tens of millions of tonnes of aggregate resources. In September, we will collaborate with the aggregate producers on another open house to connect with the community. The first event featured great conversation, and the aggregate producers want to continue that dialogue with the community.
- Hosting a members-only industry conversation and breakfast event with Mayor Scott Gillingham. Members will have the chance to submit questions to ask the Mayor during a moderated Q&A.
- In lieu of our annual Leaders' Forum on Growing the Economy, which was supposed to be a mayoral candidate debate, we will instead host a post-election event later this Fall with the Mayor once they are elected. The 15 organizations who host this event felt there were not enough credible candidates to host a debate.

Respectfully submitted,

John Highmoor, B.A., B.Sc. (C.E.)
Chair, MHCA

CASK Update to the CCA Board of Directors

Saskatchewan remains an active province for construction, supported by record infrastructure spending from the provincial government and continued investment in privately owned projects.

The Bell AI data centre being built in Regina has created challenges for Saskatchewan's construction workforce and raised significant concerns about out-of-province companies entering the market, building quickly, disrupting the labour supply, and then leaving local companies short-staffed, only a couple of the many issues raised. At the same time, the Government of Saskatchewan, through the Ministry of SaskBuilds and Procurement, has been more actively engaged with the construction industry. Following extensive consultation, the ministry has implemented contract-clause changes that provide cost and schedule relief for unforeseen site conditions and owner delays. It has also begun issuing a quarterly infrastructure design and delivery tender plan, which helps members understand upcoming opportunities and better plan their work. In recent meetings with the CASK advocacy team, the cities of Saskatoon and Regina have been encouraged to consider similar process improvements, including faster award timelines so contractors can "win quick/lose quick," a long-overdue review of contract terms, the creation of an approved sub-trade pool, and attendance at a CASK member tender closing to better understand the practical implications of the current process.

In addition to its advocacy work, CASK has hosted numerous networking events, including the annual summer meeting at Elk Ridge Resort. Thank you to CCA President and CEO Rod Gilbert for attending and providing a valuable CCA update to CASK's membership. His participation reinforced the strong alignment between CCA and CASK as both organizations work to serve our collective membership. Golf tournaments, staffing changes, and vacation schedules have also kept the CASK team busy throughout the summer.

Please don't hesitate to reach out if you have any questions or would like more information about construction activity and CASK's work in Saskatchewan.



Alberta Construction Association

August 2026 Report to the Canadian Construction Association

Release of Plain Language Guide to Alberta Infrastructure's Construction Management Agreement

Finalized on July 22, ACA released a [Plain Language Guide](#) to Alberta Infrastructure's Construction Management Agreement on our website. Developed through collaboration with industry partners and supported by Reynolds Mirth Richards and Farmer's legal and drafting expertise, the Guide provides practical explanations of key provisions to support members in understanding and administering the Agreement. Collaborative efforts such as this Guide help strengthen procurement, contract administration, and assist in achieving better outcomes for Alberta's construction industry.

Advocacy and Workforce Priorities

Since the May 2026 CCA report, ACA has advanced industry priorities through discussions with government and industry partners. From May 20-21, ACA contributed Alberta's perspective on workforce challenges, interprovincial mobility, and coordinated advocacy at the CCA Partner Association Symposium in Halifax. ACA also connected with ministers at the Western Premiers' Conference Reception on May 25, emphasizing predictable project pipelines and government-industry collaboration, and contributed to national discussions at the Industry Liaison Committee meeting on June 2.

Meetings with Government

On June 8, ACA's Executive team met in Calgary with Premier Danielle Smith, Minister of Infrastructure Martin Long, and Deputy Minister Mark Kleefeld to discuss market capacity, procurement, capital planning, and workforce development. ACA advocated for consistent investment and workforce expansion.

On June 15, ACA participated in a Construction Industry Roundtable hosted by Minister Long, bringing together government officials, industry members, and local construction associations. ACA advocated for fair procurement, workforce growth, earlier exposure to the trades, and a consistent investment pipeline, while listening to industry concerns to strengthen its advocacy.

These conversations continue to advance shared priorities, including workforce development, procurement improvements and predictable capital planning.

Up Next

ACA is in the planning stage for our annual MLA Reception in November, which will connect multiple members of government with industry partners, employers, and local construction associations to facilitate further discussion and to reach policy solutions.

Alberta Roadbuilders and Heavy Construction Association (ARHCA)

As of August 2026

Events

- ARHCA has participated in, sponsored, or hosted over 11 events so far this summer.
- We attended the Grande Prairie, Ponoka, and Strathmore Rodeos. The new ARHCA “Fix Our Roads” truck got a lot of attention and started a lot of conversations with the public.
- 4 of the 6 golf tournaments ARHCA has hosted were sold out and had good response from members. Our last tournament will be on August 10th.

Government Relations

- ARHCA Chair, Jeff Appelman, has reached out to 8 MLA’s and has met with 3 so far to discuss road conditions and maintenance, with a focus on areas where there are highway maintenance contracts.

Advocacy Plan 2026

- ARHCA is focusing advocacy by participating in local events, focusing on targeting the public. Events include local rodeos and raceway events where MLA’s could be present.
- Radio and print ad’s ran during Calgary Stampede, specifically targeting the Calgary area.
- Rural Radio ads have finished.
- ARHCA has a new branded truck branded with “Fix Our Roads” to be used at all events, sponsored by Summit Fleet.

Workforce Development

- Murray Feakes, our Workforce Development Manager, has been developing networks with different agencies and partners. A summer student has been hired to assist Murray at all the events he is attending.
- The ARHCA Job Board has been launched to members and public. A workforce development page on the ARHCA website is in the works with the plan to launch to members by our 2026 Convention.
- Murray and team are developing a survey to collect data on the industry’s workforce to target where shortages are.

BCCA UPDATE: August, 2026

TOP PRIORITIES

- BC Construction Prompt Payment Act (CPPA)
- Economic uncertainty
- Labour Shortages and cost escalations
- Public Sector Engagement & Poor Procurement Practices

KEY UPDATES

Working alongside industry partners across British Columbia, BCCA led the development of a joint industry submission in response to the Province's Discussion Paper on prompt payment regulations. The submission calls for the Act to be implemented without exemptions or phased implementation, alongside clear, practical regulations that provide certainty, support timely payment, establish effective adjudication, and create a consistent framework that reflects industry best practices. Read [BCCA's News Release](#) and the [Joint Industry Response](#) for more information.

ADVOCACY EFFORTS THROUGH EDUCATION

"BCCA Members Only" Webinar Series for RCA Members latest session:

- "CPPA Discussion Paper: Review of Key Industry Priorities"

We've now held 13 "Members Only" sessions since 2024, attracting a cumulative attendance of more than 1,950 LCA members

"Owners Only" Webinar Series for Public Sector Owners latest sessions:

- "Scheduling in Construction: From Procurement to Project Reality"

We've now held 25 "Owners Only" sessions since 2022, attracting a cumulative attendance of more than 4,900 public owner representatives

***NEW* "Women's Only" Webinar Series for Women in the Construction Industry latest session:**

- "Navigating Defensiveness – Practical Strategies for Difficult Conversations"

We've now held 2 "Women's Only" sessions since launching in May, attracting a cumulative attendance of more than 200 women.

CONSTRUCTION MONTH 2027

We are gearing up for a very special [Construction Month in April 2027](#). This will be our 10-year anniversary of Construction Month. Our current focus is on our [sponsorship drive](#). We have developed commemorative branding and are well on the way to planning the details for next April, more to come in the fall.

BCCA PROGRAMS AND SERVICES

Notable highlights and milestones this past quarter:

- 2026/2027 marks the 20-year anniversary of the BCCA Skilled Trades Employment Program (STEP). We are currently developing a campaign, launching in September, to communicate and celebrate this milestone.
- The BCCA Building Builders mentorship program has now resulted in 630 mentor/mentee matches, 97% of the program goal set for the end of March 2027.
- The BCCA Builders Life TalentCentral construction job board was relaunched with improvements in functionality and technological features. [Read the press release](#) and [visit the new site](#).
- The BCCA Integrating Newcomers Program has been extended another year by the funder, it will now run through to March 31, 2029.
- BCCA's PermitsCA continues to see a strong roll out across Canada. The platform currently has over 180,000 listed permits from 80+ cities and townships across Canada, with 25 participating LCA partners across the country.

BCCA provides BC's ICIR sector with programs and services geared to help companies build their best teams and crews, look for project opportunities and build trusted networks, and gather best-in-class contract and procurement advice.

Talent Central: BC's dedicated job board for construction employers and job seekers.

STEP: Pre-screened, job ready candidates for entry-level and apprenticeship positions.

Integrating Newcomers: Connect with highly skilled construction professionals new to Canada. **(Available across Canada)**

Connect: Access pre-vetted candidates, including local First Nations communities.

Building Builders: Mentorship, training, and wage subsidies to support apprentices.

Builders Code: Resources and training to foster respectful, inclusive workplaces. **(Available across Canada)**

LNG Canada Trades Training Fund: Covers training and fees for apprentices in Northwest BC.

Employee Benefit Trust: Customized employee health benefits designed for construction businesses.

Tailgate Toolkit: Harm reduction and leadership training to support worker health and safety.

BidCentral: BC's go to source for construction projects, permit opportunities, and GC invitations.

PermitsCA: Early access to building and development permits. **(Available across Canada)**

Industry Practices: Trusted guides, best practices, and legal insights on procurement, contracts and lien laws.



MEMO

Date: August 21, 2026

To: Lynn Perrault, CCA

From: Matt Pitcairn

Cc: Steve Drummond, Kelly Scott

Subject: CCA Provincial Report – BC Road Builders & Heavy Construction Association

CURRENT STATE:

British Columbia's road maintenance, construction, and heavy civil contracting sector remains active, with cautious optimism supported by continued momentum on major projects. Canada and British Columbia announced a new partnership in June to accelerate infrastructure delivery. Roberts Bank Terminal 2 has been identified as a candidate for federal fast-tracking under the Building Canada Act, with a construction partner now selected. The Fraser River Tunnel Project, which will replace the George Massey Tunnel, has also been restructured into smaller procurement packages, with major construction still targeted for 2027.

HIGHLIGHTS:

Association Events: Member engagement remains strong, with event attendance at an all-time high. As the Association celebrates its 60th anniversary, the 2026 event calendar reflects the growing enthusiasm of BCRB's membership community, with the Fall Conference on track to sell out and Women in Road Building Committee events reaching a different base of membership.

WorkSafeBC - Occupational Health and Safety Part 18: BCRB is collaborating with the BC Construction Safety Alliance, the Ministry of Transportation and Transit, and WorkSafeBC to develop an industry-wide, app-based tool that will help employers and traffic control professionals meet the requirements of OHS Part 18. The initiative is intended to support a practical and consistent approach to traffic management planning, while providing clarity for industry across the province.

The RoadShow: has evolved from a grant-funded outreach initiative into a member-focused, simulator-based skills experience, and its 2026 Fall schedule is fully booked with highway maintenance contractors across British Columbia. Delivered through a mobile trailer model, the program brings realistic equipment scenarios directly to contractor yards and service areas, supporting early onboarding, seasonal readiness, and equipment familiarization. The strong province-wide demand demonstrates the value of accessible, on-site skills development for highway maintenance operations.

Annual Membership Survey: BCRB's 5th annual membership survey is scheduled to launch soon, providing an important opportunity to hear directly from members about their priorities, challenges, and expectations of the Association. The feedback received will help shape BCRB's advocacy, programs, services, and events, ensuring its work remains responsive to the evolving needs of British Columbia's road building and heavy construction sector.

Honour the Work: the BC Construction Safety Alliance is contributing \$100,000 to Honour the Work, strengthening its collaboration with BCRB and the BC Construction Association to advance the program. The three organizations are currently finalizing the rollout and how the investment will support the initiative.



Whitehorse YT, August 6, 2026

Yukon Contractors Association (YCA)
Provincial Update Report to the Canadian Construction Association (CCA)
June - July 2026

Housing availability and residential land development continue to be key advocacy priorities for YCA. The Association continues to monitor and support discussions with industry and government partners regarding the proposed Land Development Advisory Council and other initiatives intended to increase the supply of residential land in Yukon. Planning is also underway for an industry-led Housing and Land Development Conference that will bring together government, industry, and other stakeholders to identify practical solutions to Yukon housing challenges.

YCA continues advancing the PEHTA pilot project, an initiative designed to measure Indigenous participation and broader economic benefits generated through construction projects. Funding agreements are now in place, allowing the project to proceed. The pilot aims to improve reporting on employment, procurement, and community impacts while providing evidence-based data to support industry and government decision-making.

Following the successful CCDC seminar held earlier this year, the Yukon Government has expressed interest in additional customized contract training. YCA is exploring opportunities to leverage the upcoming CCDC seminar to address Supplementary General Conditions (SGCs) and provide contractors with practical guidance on how to identify, review, and negotiate these provisions as part of the contract process. Building Code & Regulatory Issues

Members continue to report concerns regarding inconsistent interpretation of National Building Code requirements and inspection practices. YCA has initiated a confidential member feedback process to document recurring issues and support constructive discussions with regulatory authorities aimed at improving consistency, predictability, and transparency in building code enforcement.

The Association successfully completed administration of the Yukon Government Residential Builders Lottery qualification process in collaboration with Yukon Government and continues preparations for its Annual Golf Tournament, an important networking event for Yukon contractors and industry partners.

The Board continues to monitor several issues expected to affect Yukon contractors over the coming months, including northern defence procurement opportunities, the Dempster Highway's role as a strategic logistics corridor, housing affordability, residential land availability, and the ongoing need to reduce regulatory barriers impacting project delivery.

Kind Regards,
Yukon Contractor Association